

1984 I began to study mathematics, statistics and computer sciences at Aarhus University. I studied three years full time. The math was too hard - college background old-fashioned and thirty years away. Computer sciences went far better.

An old friend Kaj Dalsgaard called me one day. He has heard I was doing "nothing". and asked me for help.

## Tidying Up.

The modified starch factory I made for the potato starch people nearly twenty years ago was relocated to Brande and was in a terribly mess. The plant had even slipped out a ton of starch killing the municipal sewage plant and the police hold my friend responsible.

I promised to do something a few hours on Wednesdays, where my calendar was free.

I managed to average the fatal outlet of starch over a considerable span of time bringing the average outlet per hour below the permission. This got my friend of the hook.

I also cleared up the mess. Of course the workers knew what was wrong. All I had to do was asking them and then ask them to do it. The problem was just and simple lack of management.

## IBM Substitute

Well done Kaj Dalsgaard wanted to award me somehow. IBM had just offered a new and complete accounting system. Asked if could do it, I accepted the job for the same price as offered by IBM.



## The World of KMC

A couple of month I walked most of the time in the nearby wood thinking how I could make a computer model picturing "The World of KMC". A system reflecting all aspect of sales regions, agents, manufacture, accounting etc. was designed and the 3-4,000 programming lines should do the job.

RC Partner running CDOS were chosen as workstations. They were just launched by Regnecentralen as a direct competition to IBM's PC and had 384 kB RAM.

The system functioned until mid nineties